The Marine Corps Air Ground Combat Center is the largest employer in the Morongo Basin and one of the largest employers in San Bernardino County. Payroll and contract spending are important for the Combat Center's long-term mission and for the economic stability of the surrounding communities. The Basin depends on the economic activity of the installation and the installation depends on the support of the local communities. This relationship ensures the Combat Center's mission to enhance Marine Corps operational readiness by conducting live-fire, combined-arms training.

Through direct and indirect effects of payroll and contract spending, the Combat Center supports approximately 16,000 jobs in the Morongo Basin, equal to 52 percent of the area's estimated total employment. The Combat Center generates 48 percent of the local region's output, which is the total value of all products and services produced. The total amount added to the Basin economy by Combat Center direct and indirect spending is estimated to be \$1 billion each year.

Continued support from residents and leaders in the Basin and the state of California will maintain and enhance the mutually beneficial relationship between the Combat Center and its neighbors for years to come.

MORONGO BASIN DEMOGRAPHICS

Marines, sailors and civilian employees: 12,900 Estimated number of contractor personnel: 400

Combined salaries: \$500 million

Retirees residing in the Morongo Basin: 1,680

Pensions: \$42 million

Family members residing in the Morongo Basin: 7,800-plus

Morongo Basin population: 70,709

Total jobs in the Morongo Basin: 31,000



The Combat Center's total direct annual payroll

The amount of money the Combat Center generates in the light supported

The number of loca jobs supported by Combat Center payroll and spending

\$42

Morongo

annually

Basin

The annual combined pensions of military and civilian government retirees in the Morongo Basin

The percentage of jobs in the Morongo Basin supported by the Combat

30%

The percentage of Morongo Basin residents comprised of Combat Center military, civilian personnel and family members

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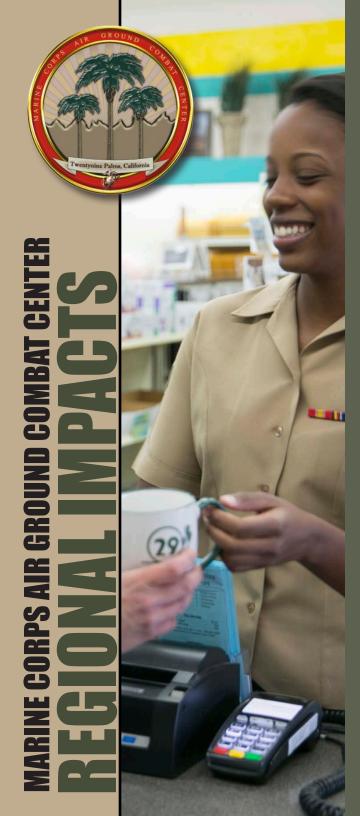
Government and External Affairs

Marine Corps Air Ground Combat Center

Twentynine Palms, California 2016



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RETIREES

Military and civilian government retirees living in the Morongo Basin: 1,680

MEDICAL

Medical and dental referrals to civilian medical practices: \$50 million

MUTUAL AID

The Combat Center Fire Department (CCFD) maintains mutual aid agreements with San Bernardino County and local municipalities related to collaborative response. The command responds to any request for mutual aid, regardless of scale. In 2015, the fire department responded to 141 events in surrounding communities, often providing emergency response coverage for local fire departments.

CCFD conducts public education outreach in the community via its fire safety trailer, which teaches children about home fire safety, what to do in the event of a fire and how to safely escape from their homes in case of an emergency.

Fire department personnel participate in the Twentynine Palms Pioneer Days and Yucca Valley Grubstake Days parades, annual holiday light parades and other community events throughout the year. The department also hosts

kindergarten and second-grade students from Condor, Palm Vista, Oasis and Twentynine Palms elementary schools on field trips and at open house events during their annual Fire Prevention Week activities.

In 2015, a total of 828 children, 578 from local elementary schools and 250 participating in Combat Center Library reading and Armed Services YMCA programs, attended Fire Prevention Week activities at Fire Station 451 on the installation.

INSTALLATION SPENDING 2015

Total construction and

maintenance contract spending: \$54 million

Service contracts with activities in the Morongo Basin: \$12 million

Additional service and utility contracts: \$57 million

Total spending: \$123 million

EMPLOYMENT

Total direct employment: 13,300

Active Duty Marines and sailors: 11,000

Civilian employees: *1,900*Estimated number of contract

personnel: 400

Indirect and induced employment: 2,500

Total employment impact: 15,800

PAYROLL

Direct: \$500 million

Indirect payroll generated: \$92 million Military retiree pensions: \$43 million

Total payroll impact: \$635 million

SNOWBALL EFFECTS OF INSTALLATION SPENDING

When Combat Center personnel receive their paychecks, they generally do not leave the entire balance in their bank accounts.

Instead, much of the money is cycled through the local economy as they pay such living expenses as housing and utilities, and purchase items like food, clothing and gasoline. If their vehicle breaks down, they go to a local mechanic to perform repairs. The mechanic's family then uses the money to pay living expenses and purchase goods and services from local businesses, which in turn pay their employees, and so on.

These expenditures are just a few examples illustrating the many ways Combat Center spending directly and indirectly supports the area's economy.

FINANCIAL IMPACT IN SURROUNDING COMMUNITIES

GIVING BACK

Combat Center Marines' and sailors' commitment to service extends far beyond their more publicly visible commitments to the nation. Their desire to give back extends to their surrounding civilian communities and can readily be seen through their work with civic and community organizations, philanthropic groups and other community service providers.

The following list reflects the programs and organizations in which the Combat Center's Marines, sailors and civilians participate:

Adopt-a-Highway

Adopt-a-School

American Friends of Our Armed Forces

American Red Cross

Blood drives

Boy Scouts of America

Combined Federal Campaign

D.A.R.E.

Girl Scouts of America

Joshua Tree National Park

K-9 demonstrations

Local chambers of commerce

Local community parks and recreation departments

Marine Corps Scholarship Foundation

Mojave Desert Land Trust

Numerous nonprofit community organizations

Officers' Spouses' Club Scholarship Program

Reach Out Morongo Basin

School Liaison Program with Morongo Unified School District

Statewide disaster exercises

Tender Loving Cause

The Trust for Public Land

Toys for Tots

Young Marines Program



CONTRIBUTIONS

\$2.3 million Federal Impact Aid received by Morongo Unified School District

\$4.5 million in Department of Defense Education Activity grants received by Morongo Unified School District since 2009

50,000 toys distributed to 23,600 children in Southern California in 2015 by Marine Corps Reserves' Toys for Tots campaign

\$192,712 — the estimated value of the Combat Center's contribution to the regional blood supply (2,616 lives saved!)

1,000 hours volunteered by 20 naval hospital staff members with the Department of the Navy's Drug Education for Youth (DEFY) program

100 community events supported throughout the region by nearly 1,000 Marines, sailors and family members